

# Metropolitan Sewerage District

### OF BUNCOMBE COUNTY, NORTH CAROLINA

Dr. A. Stanley Meiburg, Chair North Carolina Environmental Management Commission 1617 Mail Service Center 512 North Salisbury Street Raleigh, N.C. 27699-1611

October 16, 2019

RE: Metropolitan Sewerage District of Buncombe County / Cane Creek Water and Sewer District

Dear Dr. Meiburg,

Pursuant to North Carolina General Statute 162A-68.5, Henderson County adopted a resolution on August 5, 2019, requesting the inclusion of the Cane Creek Water and Sewer District (CCWSD) into the Metropolitan Sewerage District of Buncombe County (MSD). G.S. 162A-68.5 requires MSD, in response to such a resolution, to provide certain information to the Environmental Management Commission. The purpose of this letter is to provide such information to you, in your capacity as chair of the EMC, to Ms. Marion Deerhake, chair of the Water Quality Committee of the EMC, and to Lois Thomas, the EMC recording clerk. We are also providing a copy to your counsel, Philip Reynolds, Esq.

By way of background and information, MSD and Henderson County partnered, in the early 1970's to extend MSD's sewer system into northern Henderson County, the CCWSD service area. CCWSD was formed in 1981. In 1988 MSD and CCWSD entered into an agreement for MSD to accept and treat wastewater from CCWSD. CCWSD has constructed, operated, maintained and extended its local collector sewer system since that time. As is evident from the enclosed resolution, CCWSD wants to become part of MSD, and wants MSD to assume ownership and the responsibility to operate and maintain the CCWSD sewer system.

The following information is enclosed:

Under G.S. 162A-68.5

- (a) Attached Exhibit #1 is the resolution from Henderson County
- (b) 1a) Exhibit #2 is a map of the present and proposed boundaries of the new District.

~Protecting Our Natural Resources~

- 1b) Exhibit #3 the existing sewage disposal system, sewerage system and sewers.
- 1c) MSD extended its sewer system to the area served by CCWSD in the early 1970's. CCWSD has constructed, operated and maintained its own sewerage system since the 1980's. So, no extension of the sewer system is necessary.
- 2a) Exhibit #4 shows the extension that was completed in the early 1970's connecting the two systems.
- 2b) Not applicable since the extension was completed in the early 1970's.
- 2c) Not applicable since the extension was completed in the early 1970's.
- 3) Exhibit #5 is the analysis of the inclusion of CCWSD into MSD.

Included in the analysis is a timeline for this consolidation to be accomplished by July 1, 2020 to coincide with the Fiscal Years for MSD and CCWSD.

Also attached is a copy of the PowerPoint presentation given to the MSD Planning and Finance Committees.

This submittal is endorsed by the entire MSD Board of Directors.

Please call me with questions, or if you need additional information. I am available to speak to you or the chair of the Water Quality Committee.

Sincerely,

Thomas E. Hartye, P.E.

General Manager

Cc: Grady Hawkins, Chairman Henderson County Commissioners
Jerry Vehaun, MSD Chairman of the Board
Marion C. Deerhake, Chair
Water Quality Committee
Lois Thomas, EMC Recording Clerk
Philip Reynolds, EMC Counsel
Adriene Weaver, Division of Water Resources?

# Henderson County North Carolina

#### **Before the Board of Commissioners**

#### RESOLUTION

BOARD OF COMMISSIONERS ENACTMENT 2019- 68

WHEREAS, the Cane Creek Water and Sewer District (the "District") was created by the County of Henderson (the "County") to provide potable water and sanitary sewer to the residents of the District; and,

WHEREAS, the District is located within the County;

WHEREAS, the District has installed and operates a sewerage system to the District and its residents and businesses; and,

WHEREAS, the District contracts with the Metropolitan Sewerage District of Buncombe County ("MSD") for the bulk service treatment of all the sewage collected in the District; and,

WHEREAS, MSD has installed a sewerage system which operates within the County; and,

WHEREAS, MSD serves customers within the County as of the date hereof; and,

WHEREAS, it would benefit the customers of the District for the District to be included within MSD.

NOW, THEREFORE, BE IT RESOLVED that the Board of Commissioners of Henderson County, in that capacity and *ex officio* as the Board of Directors of the District, hereby requests the inclusion of the District into MSD.

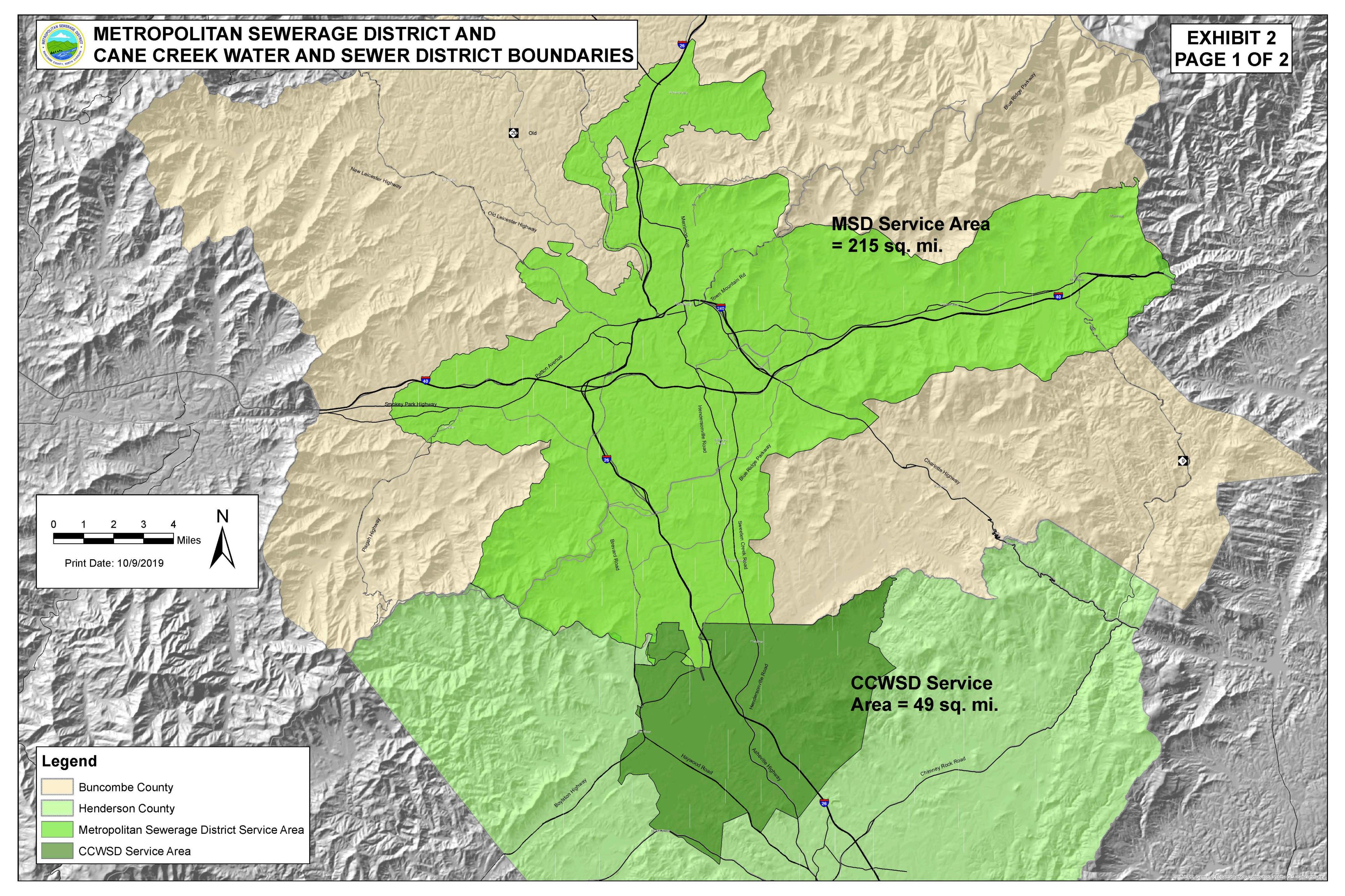
Moved and adopted, this the 5th day of August, 2019.

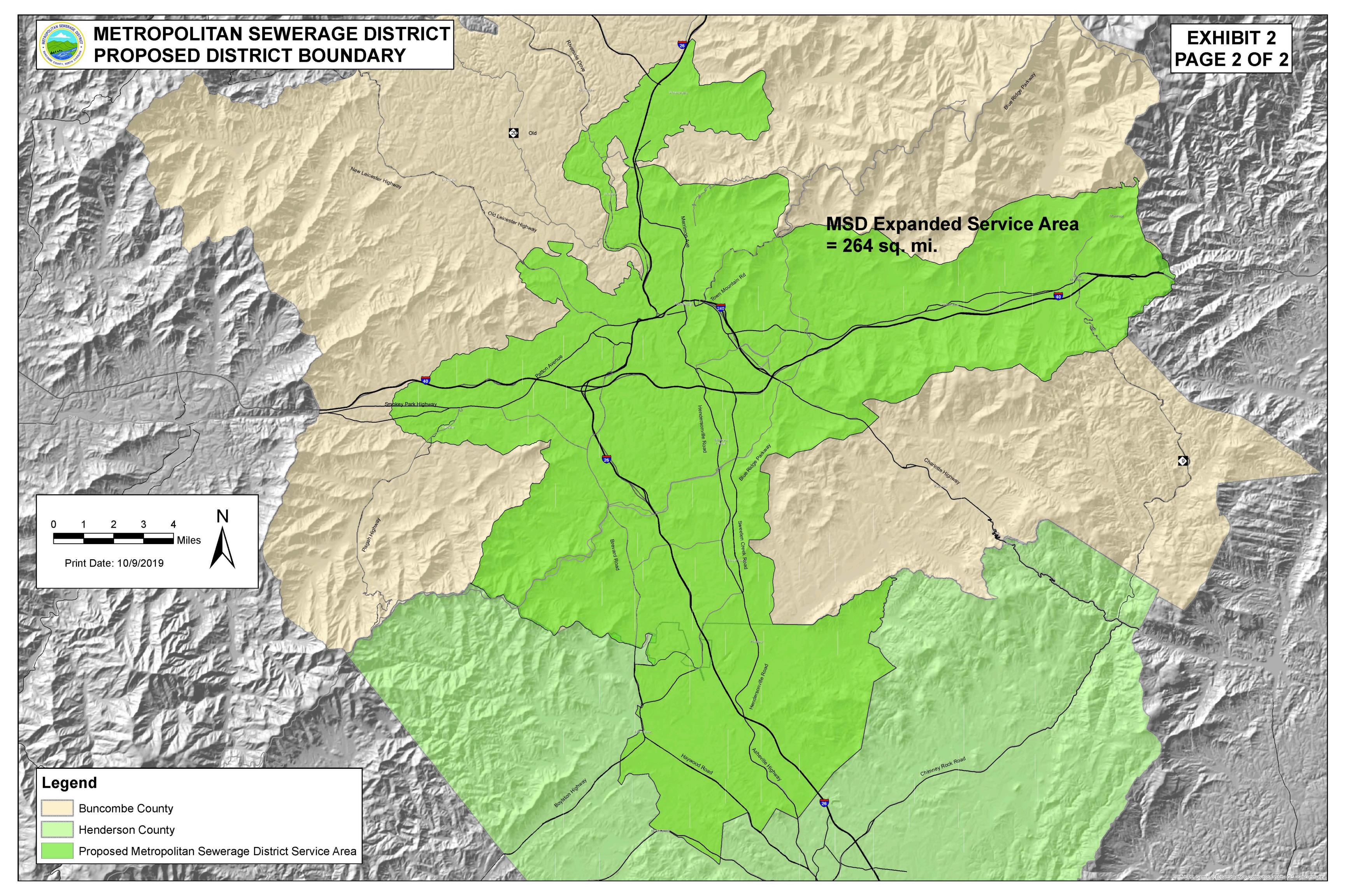
GRADY HAWE INS. Chairman

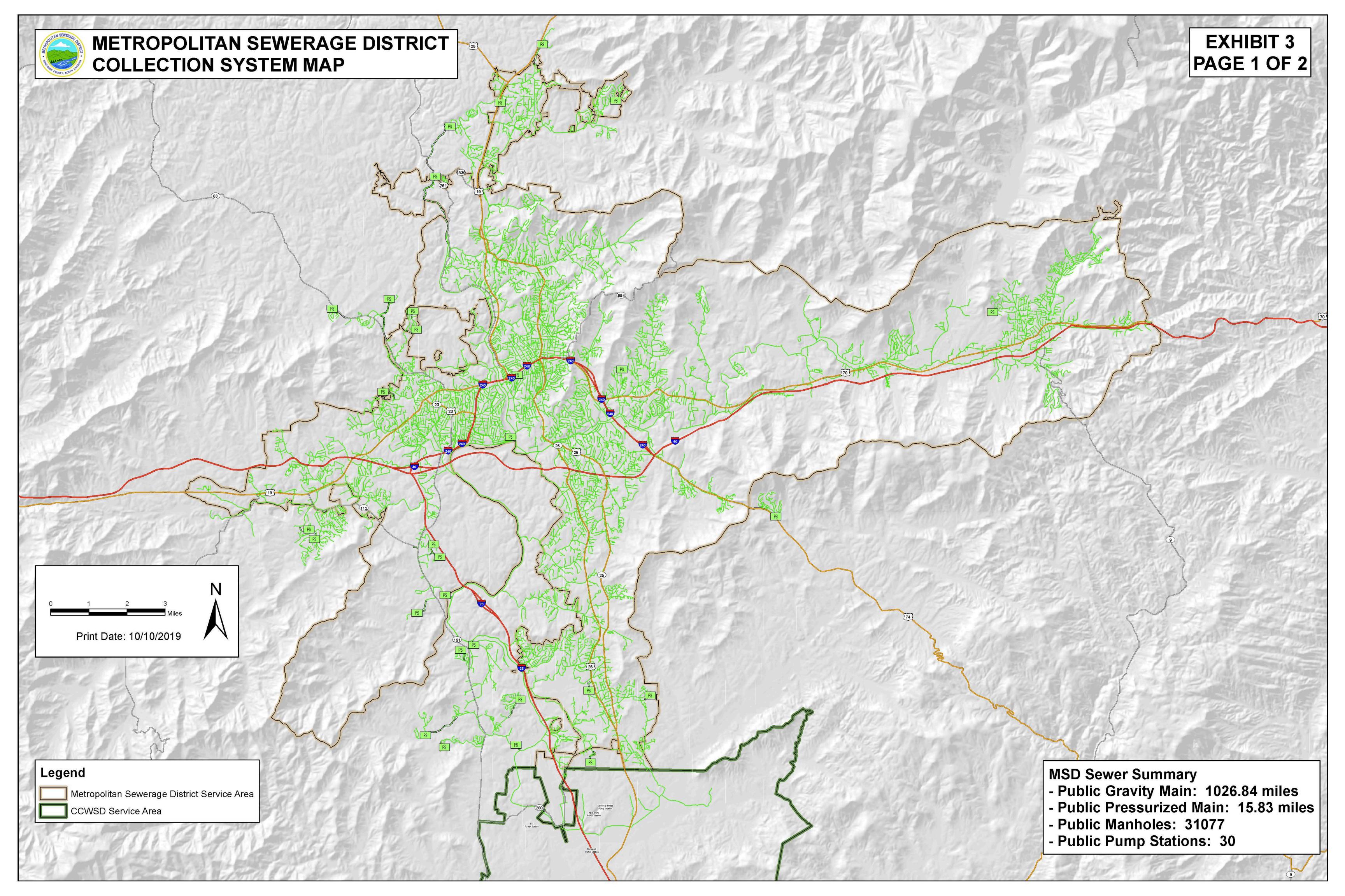
Henderson County Board of Commissioners

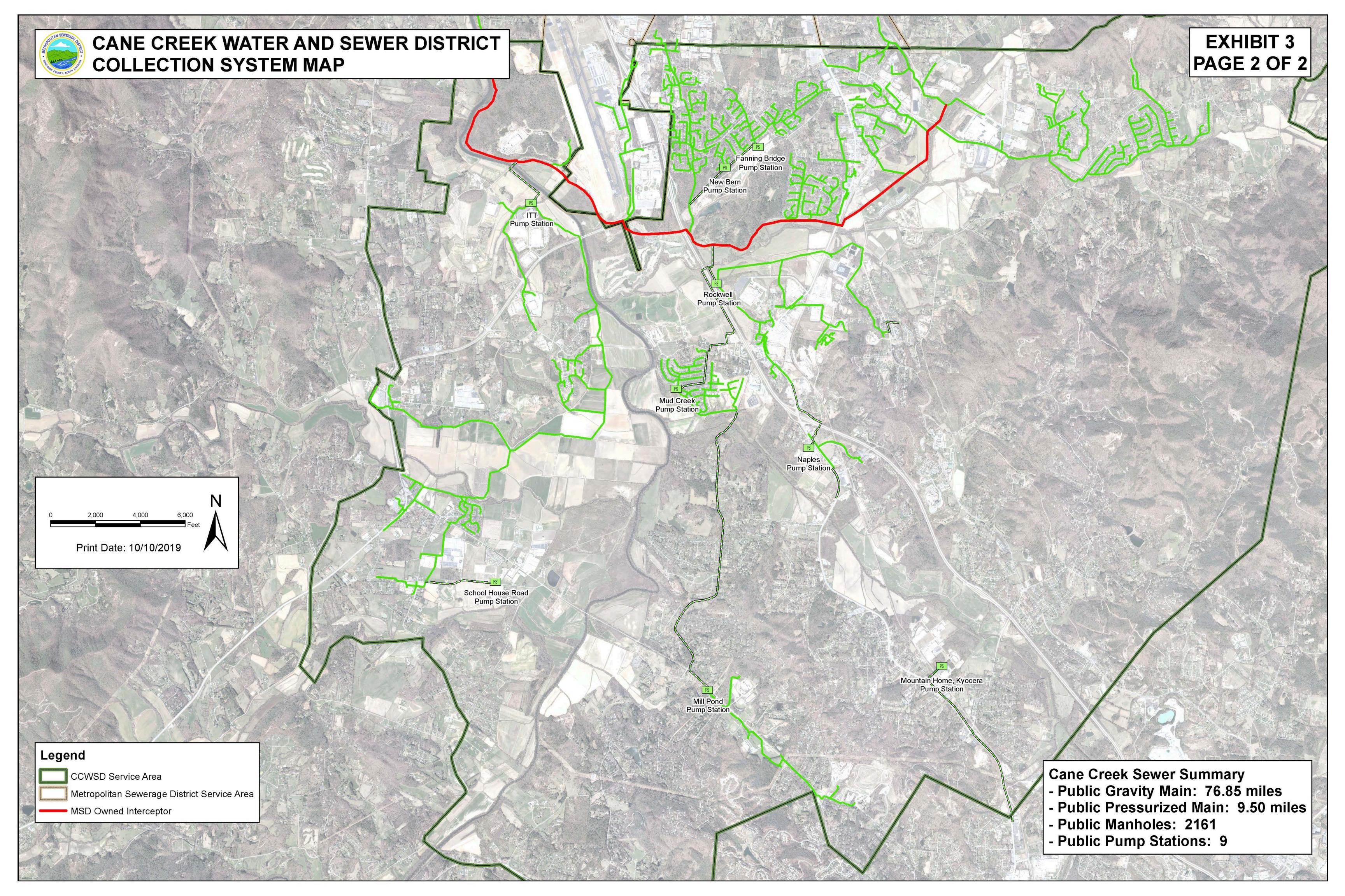
Attest:

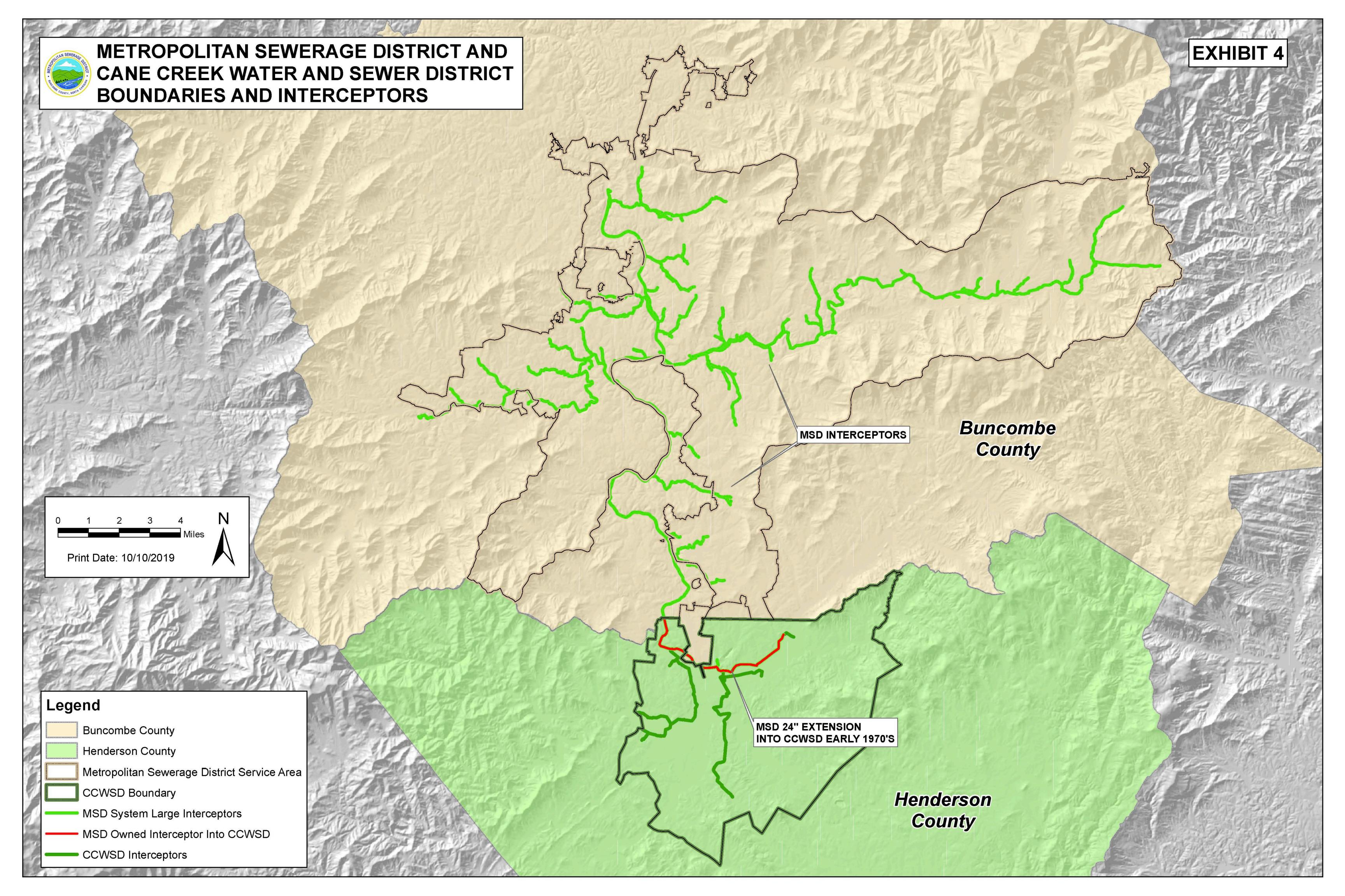
TERESA WILSON, Clerk to the Board of Commissioners











# Metropolitan Sewerage District of Buncombe County Board Action Item

**COMMITTEE MEETING DATE:** October 16, 2019

SUBMITTED BY: Thomas Hartye, General Manager

**SUBJECT:** Expansion of MSD to include Cane Creek WSD

#### **BACKGROUND:**

The recent passage of House Bill 758 (SL 2019-127) amended MSD's enabling legislation to allow for Henderson County to consolidate with MSD under a revised process whereby, once requested, MSD will prepare information to be brought to the Environmental Management Commission (EMC). After the required public hearing/input, if the consolidation is approved by the EMC, Henderson County shall appoint two representatives from the Cane Creek Water and Sewer District (CCWSD) territory to the MSD Board.

At the August 5<sup>th</sup> meeting of the Henderson County Commissioners, the attached resolution was passed requesting inclusion into the District.

Also attached is a Process Summary and a proposed timeline for all the items (stipulated in the amended legislation) to be accomplished. The hope is to accomplish this entire process by July 1, 2020 so as to dovetail with the change in fiscal year.

#### **DISCUSSION:**

In the early 1970's MSD and Henderson County partnered to run an interceptor extension from the MSD collection system into northern Henderson County to what is now the Cane Creek Water and Sewer District. Attached is an exhibit showing that extension. In 1981 the Cane Creek Water and Sewer District was formed by the Henderson County Commissioners. MSD entered into an agreement with CCWSD in 1988 (which was amended in 1989) for the treatment of 1.35 MGD of wastewater.

MSD does not own or operate the collection system in the Cane Creek District. MSD charges the CCWSD customers treatment service charges based upon their usage but <u>not</u> the flat rate meter fee which is theoretically for local collection system maintenance. CCWSD has operations personnel and contractors to work on the system and charges an additional fee to their customers for maintenance of the local collection system. CCWSD remits collections made on MSD's behalf on a monthly basis.

MSD staff performed some "due diligence" analyses back in 2010, 2013 and 2017 as a part of the previous efforts at consolidation. Those analyses basically showed that in

considering all operations, assets, and liabilities that the impact to MSD would be minimal and have no rate implications.

MSD staff has just completed performing an updated analysis of the impact of expanding MSD to include CCWSD.

#### **FINDINGS:**

Over the past several weeks MSD personnel met with Henderson County representatives, evaluated information received from Henderson County and performed field inspections of the pump stations, new projects, and critical areas of the CCWSD system.

The CCWSD service area is approximately 49 square miles. CCWSD owns and operates approximately 84 miles of sewer mains and 9 pump stations. The current average daily flow from CCWSD is approximately 0.9 million gallons per day. CCWSD has 3686 Residential customers, 225 Commercial customers, and 6 Industrial customers. Water service for the area is provided by both the City of Asheville and the City of Hendersonville. The current Capital Asset Value is approximately \$25 million. CCWSD is carrying a private placement loan for the construction of the Mud Creek Interceptor for approximately \$2.7 million, and has a balance of approximately \$2.4 million which is slated to complete planned CIP projects.

MSD's Treatment Plant is rated at 40 MGD and is currently averaging 25.9 MGD (which includes flow from CCWSD). There is plenty of treatment capacity for the planned build out of the CCWSD area.

Master planning by Henderson County for the CCWSD area estimates a future need of 3.0 million gallons a day. MSD master planning has already included this figure in all recent studies for collection and treatment. The 50-year Interceptor Study recently completed by MSD includes improvements to serve the southern portion of Buncombe County along with the CCWSD. These projects include the South French Broad Interceptor, the Carrier Bridge Pump Station replacement/upgrade and its associated wet weather equalization tank.

The CCWSD collection system is generally in good condition. MSD staff have inspected the 9 pump stations and noted any needed improvements to bring them up to MSD standards. Attached is a spreadsheet showing the needed improvements which have been included in the recommended Capital Improvement Plan (CIP) discussed below.

The Capital Improvement Plan developed for the CCWSD area includes projects in both Buncombe and Henderson Counties. The engineering consultant for Henderson County, WGLA & Assoc. developed a plan of desired capital improvements, some of which were intended to be funded by Henderson County and some of which were to be extensions in partnership with others in the future. MSD staff developed a 10-year CIP for the CCWSD area (attached) which includes some of those projects along with a proportionate share of existing projects that MSD is slated to complete with monies being currently collected from

the CCWSD area customers. The projected 10-year CIP for CCWSD area is estimated to be \$15,127,213.

As far as operations, MSD will retain one employee who will remain in a Henderson County office which MSD will rent so that there will be close coordination for new customers and developments along with collections for well customers. There will be operational cost reductions for staff by approximately \$345,000 and for indirect cost allocations by \$105,000.

Attached are three 10-year Financial Projections, one representing MSD's current Business Plan, a revised MSD Business Plan including CCWSD, and a "what-if" projection of CCWSD revenues versus expenses for operations and capital improvements as identified.

The financial impact of including CCWSD within MSD is de minimis. There are no rate implications by including the operations and Capital Improvement Plans as developed by MSD staff and represented herein.

All current operational and financial MSD Policies were followed in preparing this analysis.

Between now and July 1, 2020 MSD will seek to resolve the following items:

- MSD and CCWSD will develop a Consolidation Agreement stipulating some of the details that have been assumed above and below in this report.
- MSD is in conversations with the City of Hendersonville with regard to billing for the
  area in which they provide water service. Hopefully the City will partner with the
  MSD as our other member agencies have with regard to billing. If not, MSD will
  likely contract with Henderson County for the first year.
- MSD will make arrangements for the payment of CCWSD debt along with ensuring all assets and cash balances are properly transferred at July 1, 2020.
- MSD will assume some operational contracts, at least at the outset, until other arrangements can be made using our existing operation.
- MSD will ensure that CCWSD's State Collection System Permit is properly transferred.
- MSD will monitor the close-out of the Fletcher Academy/Hospital treatment facility and ensure that disposal irregularities do not occur.
- MSD will seek to have CCWSD completely close-out the Mud Creek Interceptor Extension and to have payment received from Fletcher Academy.

COMMITTEE ACTION TAKEN												
Motion by: (1/en Kelly	To: Approve Disapprove											
Second by: Gwen Wister	☐ Table ☐ Send back to Staff											
	Other											
BOARD A	ACTION TAKEN											
Motion by: Gwen Wisler	To: Approve Disapprove											
Second by: Jackie Bruson	☐ Table ☐ Send back to Staff											

#### Henderson County North Carolina

#### Before the Board of Commissioners

#### RESOLUTION

BOARD OF COMMISSIONERS ENACTMENT 2019-68

WHEREAS, the Cane Creek Water and Sewer District (the "District") was created by the County of Henderson (the "County") to provide potable water and sanitary sewer to the residents of the District; and,

WHEREAS, the District is located within the County:

WHEREAS, the District has installed and operates a sewerage system to the District and its residents and businesses; and,

WHEREAS, the District contracts with the Metropolitan Sewerage District of Buncombe County ("MSD") for the bulk service treatment of all the sewage collected in the District; and,

WHEREAS, MSD has installed a sewerage system which operates within the County; and,

WHEREAS, MSD serves customers within the County as of the date hereof; and,

WHEREAS, it would benefit the customers of the District for the District to be included within MSD.

NOW, THEREFORE, BE IT RESOLVED that the Board of Commissioners of Henderson County, in that capacity and *ex officio* as the Board of Directors of the District, hereby requests the inclusion of the District into MSD.

Moved and adopted, this the 5th day of August, 2019.

GRADY HAWKINS, Chairman

Henderson County Board of Commissioners

Attest:

TERESA WILSON, Clerk to the Board of Commissioners

## MSD-CCWSD Merger Process Summary

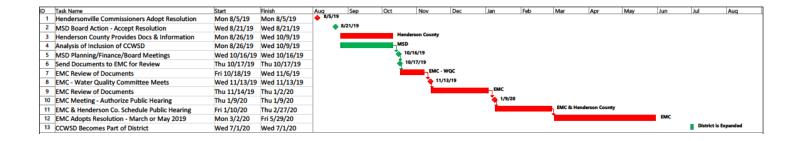
#### As defined by NCGS 162A-68.5 (SL2019--127)

- 1) The Henderson County Commissioners file a resolution with the District Board requesting inclusion of CCWSD into the District.
- 2) The District Board shall send to the Environmental Management Commission (EMC) <u>and</u> Henderson County all of the following:
  - a) Maps of the District showing the following:
    - 1) The present and proposed new boundaries of the District.
    - 2) The existing sewer system.
    - 3) Any proposed extensions of the system.
  - b) A description of any proposed extension of services to Henderson County, which shall address all of the following:
    - 1) Extension of sewerage service to CCWSD on substantially the same basis and manner as currently exists within the rest of the District.
    - 2) A proposed time schedule for extension of service.
    - 3) The estimated cost of extending service, including the method of financing the extension of service, outstanding existing indebtedness of the District, the valuation of assessible property within the District and within the requesting county.
  - c) An analysis of the inclusion of CCWSD into the District.
- 3) The EMC shall review the documents submitted. They shall, in conjunction with Henderson County, schedule a public hearing in Henderson County. The Chairman of the Henderson County Commissioners shall give at least 30 days notice. The notice shall be posted on the Henderson County Courthouse door, in the Henderson County newspaper for four weeks, and the Buncombe County newspaper.
- 4) After the hearing, if the EMC determines that the addition of CCWSD into the District will not "...adversely affect customer service and preserve and promote the public health and welfare of the district..." the EMC shall adopt a resolution expanding and defining the boundaries of the District to include CCWSD. An effective date shall be specified in the resolution.

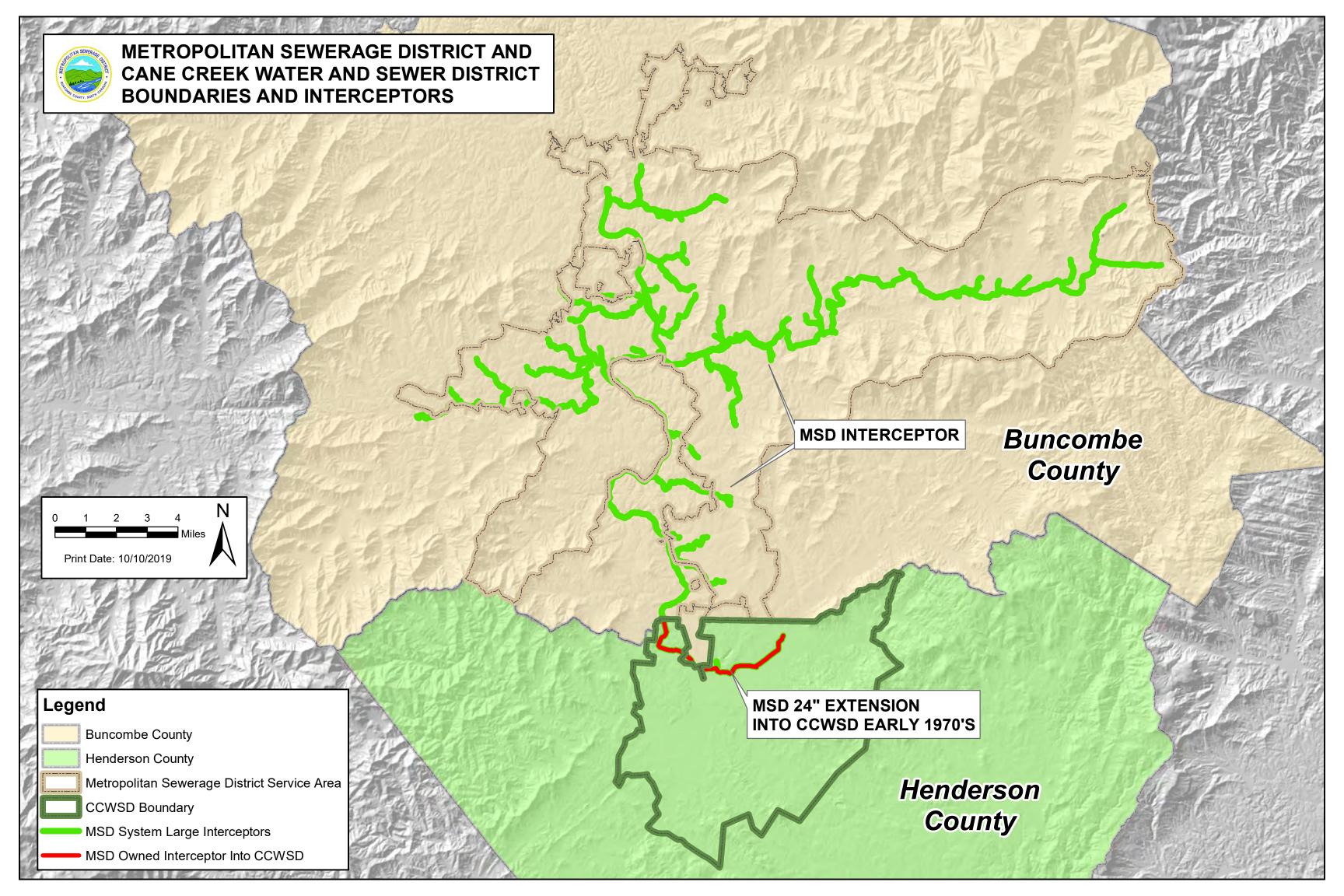
- 5) Any court action opposing the EMC resolution or inclusion of CCWSD must be commenced within 30 days after the effective date of the EMC resolution. Any actions taken after the 30 day period will not be valid.
- 6) CCWSD shall be subject to all debts of the District.
- 7) Upon inclusion of CCWSD into the District, the District Board shall be expanded by two members. The members shall be qualified voters residing in CCWSD and appointed by the Henderson County Commissioners. The term of office for these two new members may vary by no more than 6 months from what is specified in GS 162A-67.

### **MSD-CCWSD Merger Timeline**

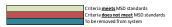
Proposed Conclusion by June 30, 2020



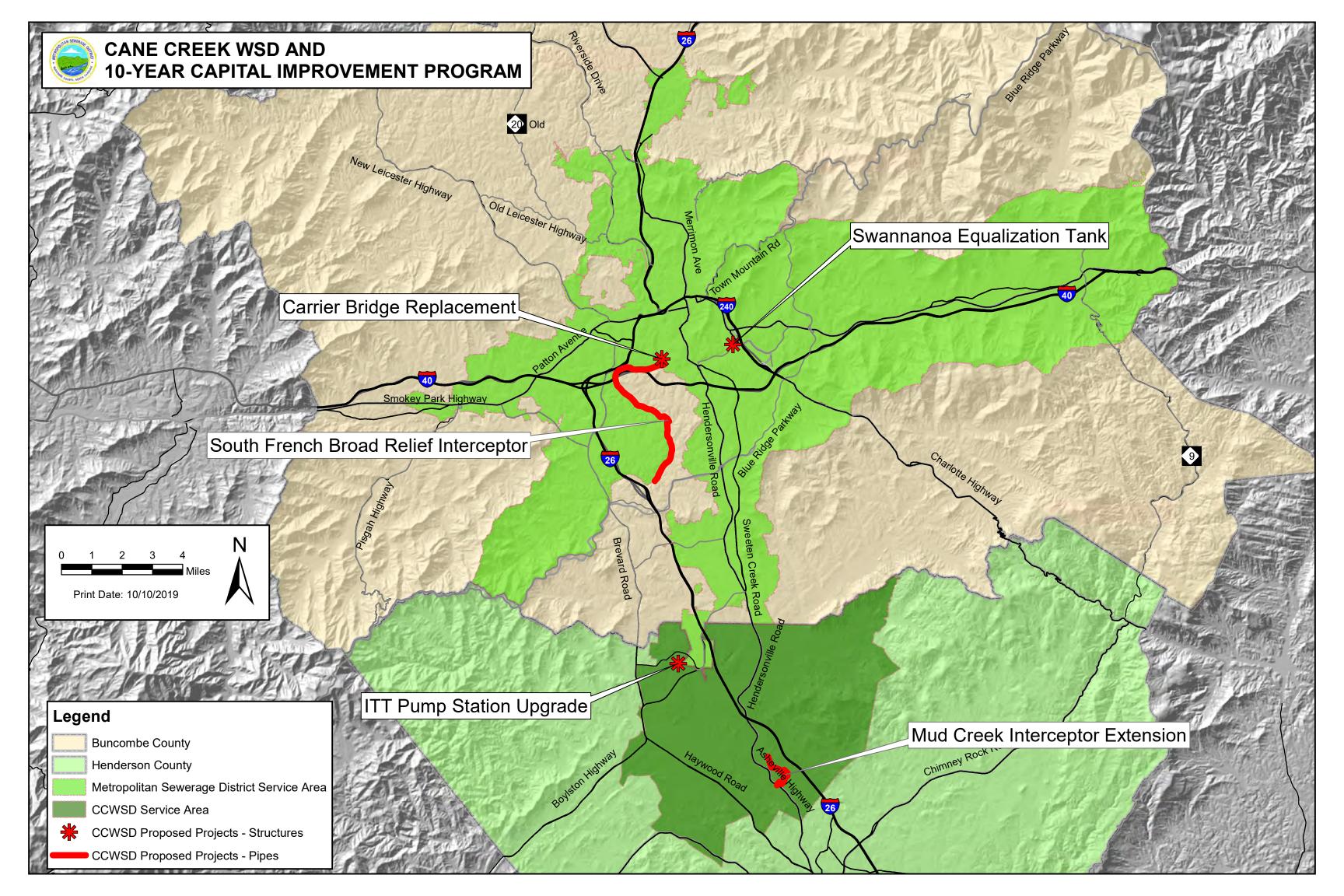
September 2019



Cane Creek Water & Sewer District Pump Station Inspection Latest Inspection Date: Thursday, October 10, 2019. Inspectors: Hunter Carson, Ken Stines Spreadsheet last updated October 11, 2019



					Cane Creek Water & Sewe	er District Pump Station I.D.				
Pump Station Flow Data and MSD Criteria	ш	Mud Creek No. 1	Mud Creek No. 2	Naples*	Rockwell	Mountain Home	New Bern	Fanning Bridge Road	Mill Pond	School House Road
	470 Broadpointe Dr.	180 W Swift Creek Rd	180 W Swift Creek Rd		641 Rockwell Dr	99 Industrial Park Dr	25 New Bern Dr	72 Fanning Bridge Rd	3791 Haywood Rd	21 School House Rd
Firm Capacity (mgd)	0.936	1.282	0.648	0.518	1.584	0.288	0.202	0.986	0.279	0.138
Design Average Daily Flow (mgd)	0.3744	0.5128	0.2592	0.2072	0.6336	0.1152	0.0808	0.3944	0.1116	0.0552
Approx. Avg. Current Daily Flow (mgd)	0.195	0.215	0.215	0.052	0.204	0.0319	0.0306	0.137	0.0256	0.00921
Obligated, Not Yet Trib. Flow (mgd)	0.046	0.12	0.12	0	0	0	0	0	0.01	0
Available Capacity (mgd)	0.1334	0.1778	-0.0758	0.1552	0.4296	0.0833	0.0502	0.2574	0.076	0.04599
Site Requirements										
Paved Entrance	No (gravel)	No (gravel)	No (gravel)	No (gravel)	No (gravel)	Yes	No (gravel)	No (gravel)	Yes	No (gravel)
Accessible by flusher truck	Yes (see below)	Yes	Yes	Yes	Yes	Yes	No	Yes	Yes	Yes
RPZ Backflow Preventer	No	Yes	Yes	No	No	No	No	Yes	Yes	Yes
16' wide access gate	Yes	Yes	Yes	Yes	No - 12'	Yes	No - 14'	Yes	Yes	Yes
Sign on Gate	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
6' chain link fence	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Emergency Generator	Yes (permanent)	Yes (permanent)	Yes (permanent)	Yes (	Yes (permanent)	Yes (permanent)	Yes (permanent)	No - Godwin DBS	No - Godwin DBS	Yes (permanent)
Influent Manhole	No	Yes (see below)	No	No	Yes (see below)	No	No	Yes	Yes	Yes
Area Light	Yes	Yes	Yes	Yes	Yes	No	Yes	Yes	Yes	Yes
Yard Hydrant	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Wetwell and Valve Vault Requirements										
Wetwell Float Switches	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Level Indicator	Yes (Multitrode Level Probe)	Yes (Milltronics Hydroranger)	Yes (Milltronics Hydroranger)	Yes (Multitrode Level Probe)	Yes (Multitrode Level Probe)	Yes (Multitrode Level Probe)	Yes (Multitrode Level Probe)	Yes (Multitrode Level Probe)	Yes (Multitrode Level Probe)	Yes (Multitrode Level Probe)
Aluminum Access Hatches	Yes	Yes (see below)	Yes (see below)	Yes	Yes	Yes (see below)	Yes	Yes	Yes	Yes
Force Main bypass	No	No	No	No	No	No	No	No	No	Yes (see below)
Force Main Pressure Gauge	Yes	No	No	No	No	Yes	No	No	No	Yes
Valve Vault Drain	Yes	Yes	Yes	Yes	Yes	No	Yes	Yes	Yes	Yes
Electrical Equipment Rack Requirements										
Service Entrance Disconnect/Voltage	Yes/480V	Yes/480V	Yes/480V	Yes/480V	Yes/480V	Yes/480V	Yes/480V	Yes/480V	Yes/480V	Yes/480V
GFI Outlet	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Automatic Transfer Switch	Yes	Yes	Yes	No	Yes	Yes	Yes	No - N/A	No - N/A	Yes
Pump Control Panel Audible and Visual Alarm	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Concrete pad	No	Yes	Yes	No	Yes	Yes	No	Yes	Yes	Yes
Scada Equipment	Yes \$988,000	Yes \$15,000	Yes \$350,000	No \$0	Yes \$50,000	Yes \$15,000	Yes \$35,000	Yes \$15,000	Yes \$0	Yes \$15,000
Estimated Cost of Improvements	\$988,000	\$15,000	\$350,000	ŞU	\$50,000	\$15,000	\$35,000	\$15,000	\$0	\$15,000
Notes: *Pump station to be eliminated per CCWSD. All	Force main partially corroded	Valve vault access is via manhole lid:	and will prove difficult for future	This station was not evaluated in	Pump station has two wetwells, the	Rump station overall is in fair	Portable generator hookup	This station placed on line in Fall	This station placed on line in July	This station placed on line in Oct.
SCADA is GuardDog web-based software manufactured by	inside wetwell. Pump station	valve replacement. Pump station ov		2019. Pump station overall is in	second for wet weather EQ. Pump	condition. Force main discharge	(located approx. 100 vds. from PS i		2017. Godwin DBS pump is natural	
OmniSite.	overall in poor condition. Access	Creek has three wetwells and is divid				. inside of wetwell is badly corroded		wetwells, one for EQ. Godwin DBS	gas powered. Godwin DBS capable	
Omnisite.	via flusher truck will be difficult.	Creek #1 has a 24" incoming line wit		access could be difficult with	Wetwell has two incoming lines,	Valve vault access is via manhole	road to pump station is very	pump is natural gas powered and	of conveying peak hour flow	currently a bypass tie-in at the PS;
	Existing gravel entry road has tight	an 8" incoming line, but no head ma		multiple vehicles. To be eliminated		lid. Improvement costs include	narrow and not accessible by	has been installed in lieu of	(i.e.capacity equals that of	however, it is a 4" camlock
	bend below PS. Suggest enlarging	and pumps into MC #2 (approx. 20)		in prior to July 2020 per Greg	influent manholes within PS	piping replacement.	flusher truck. Pump station overall	emergency generator. There is an	submersible). No improvement	connection inside a water meter
	turning area below PS, regrading	EQ wetwell. MC #2 pumps all flow of		Wiggins.	property, but not a common	printing reprocessions.	is in poor condition. Needs general	electrical hookup for portable	necessary at this time.	box. Connection will be difficult.
	access drive (approx. 50') as well as				influent MH. 18" line enters at		housekeeping and upgrade (i.e.	generator. Godwin DBS capable of	,	There is a second bypass tie-in on
	area within PS fence, and paving	little storage volume. Existing gen s			bottom of wetwell, greatly		concrete pad, new pump discharge			the force main, but it is approx. 3/4
	the site. Greg Wiggins mentioned	stations. One main electrical feed p			reducing storage volume. Suggest		piping, removal of overhead crane,	(i.e.capacity equals that of		mile downstream of PS. Suggest
	that ITT pump station would	stations with no apparent method f			tying existing 10" incoming line		new ARV in valve vault).	submersible). Improvement costs		modifying existing bypass tie-in at
	require future expansion due to	stations. Additions to wetwell top s			into 18" line to create one head		Improvement costs include all of	include storage building purchase		PS. Improvement costs include
1	other PS elimination projects. Wet	difficult. Improvement costs include			manhole. Improvement costs		the above and	and installation.		storage building purchase and
1	well is very deep, aprox. 30-40'.	at MC#2, and new gen set, and elect			include pipe/MH work to create		easement/construction to widen			installation, and bypass
	Improvement costs include PS	1			single head MH, and GFI outlet		access road. Adjoining property is			modifications.
1	replacement.	I			installation.		86.5 acres (Fletcher Lime Stone Co.	)		
1		I					and taxed at \$88,400.			
1		I								
1		I								
		1								
		1								
		1								
		1				1	1	1		



# CANE CREEK WATER AND SEWER DISTRICT HENDERSON COUNTY, NORTH CAROLINA

#### TEN YEAR CAPITAL IMPROVEMENT PROGRAM

				FY2021 - FY2030									
PROJECT NAME	TOTAL ESTIMATED COST	PROJECT FOOTAGE	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
INTERCEPTORS						·	•	·					
Mud Creek Interceptor Phase II (Fletcher Academy)	\$3,977,670		\$2,741,580	\$300,000									
Mud Creek Interceptor/Extension Phase III (Mtn. Home)	\$4,289,000	9.200						\$334,000	\$1,977,500	\$1,977,500			
South French Broad Relief Interceptor - Costs Apportioned	\$2,343,768	0,200		\$234,377	\$234,377	\$234,377	\$234,377	\$234,377	\$234,377	\$234,377	\$234,377	\$234,377	\$234,377
Swannanoa Equalization Tank - Costs Apportioned	\$1,539,375			\$153,938	\$153,938	\$153,938	\$153,938	\$153,938	\$153,938	\$153,938	\$153,938	\$153,938	\$153,938
SUBTOTAL (Without Mud Crk. Ph II)	\$12,149,813			\$688,315	\$388,315	\$388,315	\$388,315	\$722,315	\$2,365,815	\$2,365,815	\$388,315	\$388,315	\$388,315
Inflation per ENR Const. Cost Index	2.90%		1.0000	1.0290	1.0588	1.0895	1.1211	1.1537	1.1871	1.2215	1.2570	1.2934	1.3309
SUBTOTAL with inflation				\$708,276	\$411,164	\$423,088	\$435,357	\$833,304	\$2,808,491	\$2,889,937	\$488,098	\$502,253	\$516,818
			<u> </u>										
PROJECT NAME	TOTAL ESTIMATED COST		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
GENERAL SEWER REHABILITATION				•			·	·			•		
General Sewer Rehabilitation Projects (Future)	\$1,800,000				\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
Emergency Line Replacements & Repairs	\$500,000			\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Line Cleaning & CCTV	\$200,000			\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
SUBTOTAL	\$2,500,000			\$70,000	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000
Inflation per ENR Const. Cost Index	2.90%		1.0000	1.0290	1.0588	1.0895	1.1211	1.1537	1.1871	1.2215	1.2570	1.2934	1.3309
SUBTOTAL with inflation				\$72,030	\$285,887	\$294,178	\$302,709	\$311,488	\$320,521	\$329,816	\$339,380	\$349,222	\$359,350
PROJECT NAME	TOTAL ESTIMATED COST		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
TREATMENT PLANT, PUMP STATIONS & GI	ENERAL CAPITA	L IMPROVE	MENTS										
Carrier Bridge Replacement - Costs Apportioned	¢4 500 000												
	\$1,500,000			\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
ITT Pump Station Upgrade	\$1,500,000	N/A		\$150,000	\$150,000	\$150,000 \$110,000	\$150,000 \$600,000	\$150,000 \$278,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
		N/A		\$150,000 \$20,000	\$150,000 \$20,000				\$150,000 \$20,000	\$150,000 \$20,000	\$150,000 \$20,000	\$150,000 \$20,000	\$150,000 \$20,000
Pump Station Upgrades & Equipment	\$988,000	N/A				\$110,000	\$600,000	\$278,000					
Pump Station Upgrades & Equipment Vehicles	\$988,000 \$200,000	N/A			\$20,000	\$110,000	\$600,000 \$20,000	\$278,000	\$20,000		\$20,000		\$20,000
Pump Station Upgrades & Equipment Vehicles	\$988,000 \$200,000 \$250,000	N/A	1.0000	\$20,000	\$20,000 \$50,000	\$110,000 \$20,000	\$600,000 \$20,000 \$50,000	\$278,000 \$20,000	\$20,000 \$50,000	\$20,000	\$20,000 \$50,000	\$20,000	\$20,000 \$50,000
Pump Station Upgrades & Equipment Vehicles SUBTOTAL	\$988,000 \$200,000 \$250,000 \$2,938,000	N/A	1.0000	\$20,000 \$20,000	\$20,000 \$50,000 <b>\$70,000</b>	\$110,000 \$20,000 \$130,000	\$600,000 \$20,000 \$50,000 \$670,000	\$278,000 \$20,000 \$298,000	\$20,000 \$50,000 <b>\$70,000</b>	\$20,000 \$20,000	\$20,000 \$50,000 <b>\$70,000</b>	\$20,000 <b>\$20,000</b>	\$20,000 \$50,000 <b>\$70,000</b>
	\$988,000 \$200,000 \$250,000 \$2,938,000	N/A	1.0000 FY 2020	\$20,000 \$20,000 1.0290	\$20,000 \$50,000 \$70,000 1.0588	\$110,000 \$20,000 \$130,000 1.0895	\$600,000 \$20,000 \$50,000 \$670,000	\$278,000 \$20,000 \$298,000 1.1537	\$20,000 \$50,000 \$70,000 1.1871	\$20,000 \$20,000 1.2215	\$20,000 \$50,000 \$70,000 1.2570	\$20,000 \$20,000 1.2934	\$20,000 \$50,000 <b>\$70,000</b> 1.3309
Pump Station Upgrades & Equipment Vehicles SUBTOTAL Inflation per ENR Const. Cost Index SUBTOTAL with inflation BUDGET SUMMARY	\$988,000 \$200,000 \$250,000 \$2,938,000 2.90%  TOTAL ESTIMATED	N/A		\$20,000 \$20,000 1.0290 \$20,580	\$20,000 \$50,000 \$70,000 1.0588 \$74,119	\$110,000 \$20,000 \$130,000 1.0895 \$141,641	\$600,000 \$20,000 \$50,000 \$670,000 1.1211 \$751,167	\$278,000 \$20,000 \$298,000 1.1537 \$343,790	\$20,000 \$50,000 \$70,000 1.1871 \$83,098	\$20,000 \$20,000 1.2215 \$24,431	\$20,000 \$50,000 \$70,000 1.2570 \$87,988	\$20,000 \$20,000 1.2934 \$25,868	\$20,000 \$50,000 \$70,000 1.3309 \$93,165
Pump Station Upgrades & Equipment  Vehicles  SUBTOTAL  Inflation per ENR Const. Cost Index  SUBTOTAL with inflation	\$988,000 \$200,000 \$250,000 \$2,938,000 2.90%  TOTAL ESTIMATED	N/A		\$20,000 \$20,000 1.0290 \$20,580	\$20,000 \$50,000 \$70,000 1.0588 \$74,119	\$110,000 \$20,000 \$130,000 1.0895 \$141,641	\$600,000 \$20,000 \$50,000 \$670,000 1.1211 \$751,167	\$278,000 \$20,000 \$298,000 1.1537 \$343,790	\$20,000 \$50,000 \$70,000 1.1871 \$83,098	\$20,000 \$20,000 1.2215 \$24,431 FY 2027	\$20,000 \$50,000 \$70,000 1.2570 \$87,988	\$20,000 \$20,000 1.2934 \$25,868	\$20,000 \$50,000 \$70,000 1.3309 \$93,165

#### NOTES:

- 1) Boylston Creek P.S. & Phase 1 Interceptor (\$3,013,000; 12,300LF) and Howard Gap Interceptor (\$5,819,000; 14,300LF) are extensions and will be constructed as potential partnerships become available.
- 2) Mud Creek Ph 2: Full completion expected by June 1, 2020. Original construction contract amount \$3,056,970; \$2,426,067.52 balance as of 8/20/19. WGLA Balance \$72,238.52 as of 8/20/19. \$3,041,580= \$2,741,580 for FY20 + \$300,000 for FY21 is Outstanding Balance Total on expense sheet. See Mud Creek expense sheet for further information and details.
- 3) Project Costs and Prioritization are based on the 2019 CCWSD Basinwide Plan Update 1 (WGLA, September 2019).
- 4) Costs for the SFB Relief Interceptor, Swannanoa EQ Tank, and Carrier Bridge PS are apportioned based on flows from CCWSD at a ratio of 3mgd/40mgd, or 0.075, times the total project cost. This cost is then spread over ten years.

Sources: WGLA Engineering 2019 Basinwide Plan (September 2019, Short and Intermediate Term); Mud Creek Ph. 2 Expense Sheet from Marcus Jones

Current   Page	Business Plan -	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.50%	2.50%	2.75%	2.75%	2.75%	2.75%	2.75%	Sewer Rate Increase
## Annable for Continuation	Current	\$29.15	\$29.88	\$30.62	\$31.36	\$32.17	\$32.97	\$33.80	\$34.64	\$35.51	\$36.49	\$37.49	\$38.52	\$39.58	\$40.67	Average Monthly Bill
Page	FY20	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Assumptions
December   1985   1985   25,851,170   0.0142,462   31,958,665   25,951,564   0.94,641,07   0.94,64	July 1- Available for Construction	44,585,099	41,819,146	46,455,838	69,792,374	65,459,390	49,825,911	36,601,452	22,955,916	49,354,762	26,666,485	51,773,588	34,892,240	11,280,151	32,504,757	
International Processing   1,5	REVENUE:															
Control   Cont																Consumption and Account
Page	( 3 3 1 7															
Full Press   Ful	` ,	,								,						
Internation   Non-contraining Revenues   2017_46  588,110   888,115   1,000,000   1286,800   35,000	1 ·	•	•	•			•	•		,	•	•				
Coy of Aniestee (entrees-Censa) Fig. 148	,															0.75% Increase
Rental Incomo	·															
Transfer from Reserves (o 1/m) Microliamonus Total Reserves (o 1/m)	· · · · · · · · · · · · · · · · · · ·						•	•	,	,	•	_	•	•	•	ll .
Manusharooss   177,897   138,489   177,997   140,000		•	•		•		•	71,641	71,641	*			71,641	•		ll .
Total Revenues 40,920,429 42,815,713 43,719789 43,835,730 41,838,9110 42,532,031 43,465,115 44,865,940 46,341,900 47,864,042 49,426,571 90,600,740 52,208,85 53,866,75 82,600,740 52,000,00	` '		,		_	Ŭ	J	0	0	•	•	•	0	•	ŭ	ll .
State and Federal (EPA) Critists   2,000,000   1,000						•		•								
Total Expenses   12,000,000		40,928,429	42,835,734	43,719,788	43,835,733	41,639,110	42,532,031	43,465,115	44,865,404	46,341,908	47,786,402	49,426,571	50,600,748	52,220,895	53,866,759	•
Total Funds Available 85,513,028 94,661,831 118,179,258 113,022,107 107,008,500 92,57,742 80,066,677 107,821,220 95,696,670 124,452,887 101,200,160 85,492,988 113,001,046 86,371,616 95,677,617,618 95,677,617,618 95,677,617,618 95,677,677,677,677,677,677,677,677,677,67	` ,			00 000 000					40,000,000		50 000 000			50 000 000		•
EXPENSES: Operations & Maintenance Replacement Funds (Wire A Fleet) 9,003,519				-,,					,,		,,			,,		•
Department   1,860,7769   14,874,140   15,528,788   16,163,063   18,283,883   18,283,883   19,475,321   20,161,257   20,387,578   21,602,030   22,306,244   23,346,869   86,500   865,00	Total Funds Available	85,513,528	84,654,881	118,179,258	113,628,107	107,098,500	92,357,942	80,066,567	107,821,320	95,696,670	124,452,887	101,200,160	85,492,988	113,501,046	86,371,516	5.0% yield F 128
Engineering Front (WIP & Fleet)   G25,000	EXPENSES:															*
Debt Coverage (user Fees only   17,120,141   20,43,028   18,733,23   20,233,14   21,232,25   22,23   22,23   22,23   23,24   25,25   25,333,23   23	Operations & Maintenance	14,804,769	14,874,149	15,538,788	16,163,063	16,793,404	17,793,395	18,828,983	19,475,331	20,161,257	20,875,778	21,620,299	22,396,257	23,205,244	23,948,859	
Circle   Fire   Circle   Cir	Replacement Funds (WRF & Fleet)	625,000	625,000	660,000	730,000	750,000	830,000	830,000	860,000	865,000	865,000	865,000	865,000	865,000	865,000	Engineering Force Account
Total Expenses   43,694,382   38,199,043   48,386,844   48,186,717   57,272,589   55,756,490   57,110,652   58,466,557   69,030,185   72,679,299   66,307,920   74,212,837   80,996,288   77,740,544   Pay-as-you-go (Cueran Revenue only)   17,120,141   20,043,028   15,757,311   18,224,555   15,011,339   14,901,254   14,812,190   16,490,711   14,766,337   15,544,217   13,068,762   13,473,023   14,285,441   11,644,344   Pay-as-you-go (Cueran Revenue only)   2,1   2,6   2,3   2,2   2,2   2,2   2,2   2,2   2,2   2,2   2,2   2,2   2,2   2,3   2,4   1.9   1.9   1.9   2,0   1.6   April 4, 2019   Active Plan CIP   FY 2016   FY 2017   FY 2018   FY 2019   FY 2020   FY 2021   FY 2021   FY 2023   FY 2024   FY 2025   FY 2023   FY 2025   FY 2026   FY 2026   FY 2027   FY 2028   FY 2028   FY 2029   PY 2028   FY 2029   PY 2028   FY 2029   PY 2028   FY 2029   PY 2028   PY 2029   PY 20		-,,-				, ,										
Pay-as-you-go (Current Revenue only) 17,120,141 20,043,028 18,757,311 18,224,555 15,011,339 14,901,254 14,812,190 16,490,711 14,786,337 15,544,217 13,088,762 13,473,023 14,285,441 11,648,344  Dobt Coverage User Feet Only 2,1 2,6 2,3 2,2 2,2 2,2 2,2 2,2 2,5 2,0 2,1 1,7 1,7 1,7 1,8 1,5  Dobt Coverage User Feet Only 2,9 3,5 3,0 2,9 2,5 2,5 2,5 2,5 2,5 2,5 2,5 2,5 2,5 2,5			1 - 1	1 - 1 -	7- 7		,, -	7- 7 -								@ 2.90%
April 4, 2019   Active Plan CIP   FY 2018   FY 2017   FY 2018   FY 2019   FY 2020   FY 2021   FY 2022   FY 2023   FY 2024   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029   FY 2021   FY 2029   FY 2021   FY 2021   FY 2021   FY 2022   FY 2023   FY 2024   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029   FY 2029   FY 2021   FY 2021   FY 2021   FY 2022   FY 2023   FY 2024   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029   FY 2029   FY 2021   FY 2021   FY 2021   FY 2022   FY 2023   FY 2024   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029   FY 2029   FY 2029   FY 2021   FY 2021   FY 2022   FY 2023   FY 2024   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029   FY 2029   FY 2021   FY 2021   FY 2022   FY 2023   FY 2024   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029   FY 2029   FY 2029   FY 2029   FY 2021   FY 2022   FY 2023   FY 2024   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029   FY 2029   FY 2029   FY 2029   FY 2024   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029																
April 4, 2019   Active Plan CIP   FY 2018   FY 2017   FY 2018   FY 2019   FY 2020   FY 2021   FY 2022   FY 2023   FY 2024   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029   FY 2021   FY 2029   FY 2021   FY 2021   FY 2021   FY 2022   FY 2023   FY 2024   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029   FY 2029   FY 2021   FY 2021   FY 2021   FY 2022   FY 2023   FY 2024   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029   FY 2029   FY 2021   FY 2021   FY 2021   FY 2022   FY 2023   FY 2024   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029   FY 2029   FY 2029   FY 2021   FY 2021   FY 2022   FY 2023   FY 2024   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029   FY 2029   FY 2021   FY 2021   FY 2022   FY 2023   FY 2024   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029   FY 2029   FY 2029   FY 2029   FY 2021   FY 2022   FY 2023   FY 2024   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029   FY 2029   FY 2029   FY 2029   FY 2024   FY 2025   FY 2026   FY 2027   FY 2028   FY 2029	Debt Coverage (User Fees only)	21	26	23	22	22	22	22	2.5	20	21	1 7	17	1.8	1.5	
Active Plan CIP FY 2016 FY 2017 FY 2018 FY 2019 FY 2020 FY 2021 FY 2022 FY 2023 FY 2024 FY 2025 FY 2023 FY 2025 FY 2023 FY 2024 FY 2025 FY 202																Target Debt Coverage 1.5
Active Plan CIP FV 2016 FV 2017 FV 2018 FV 2018 FV 2017 FV 2018 FV 201	April 4, 2019								10-Year	Capital Imp	orovement f	Program				
General Sewer Rehabilitation Private Sewer Rehabilitation Private Sewer Rehabilitation 2,000 646,000 512,000 646,000 6	Active Plan CIP	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Nate Failty for Flow in 2020
Private Sewer Rehabilitation Treatment Plant / Pump Stations Engineering Force Account Reimbursements Contingency																
Treatment Plant / Pump Stations 7, 181,959 1,868,250 5,291,691 7,112,321 11,756,250 9,874,284 10,628,646 11,348,726 4,561,936 3,193,324 3,285,930 12,542,771 22,962,227 15,867,633 2,959,200 100,000 1													10,797,557	15,611,101	13,530,041	
Engineering Force Account Reimbursements 100,000 100,000 0 266,000 736,000 100					_						-	-	0	0	15 007 022	
Reimbursements Contingency 0 0 0 0 266,000 736,000 100	·															\$669.2 Million
Contingency 0 0 0 1,000,000  Capital Improvement Program Totals 19,261,094 14,781,337 22,764,407 21,827,539 29,894,818 27,295,713 27,627,726 29,231,865 36,609,614 39,572,114 29,085,110 36,220,112 42,195,835 34,657,129  TOTAL CONSTRUCTION COSTS  \$80,000,000 \$60,000,000 \$60,000,000 \$40,000,000 \$40,000,000 \$20,000,000 \$40,000,000 \$20,000,000 \$	ŭ ŭ															
Capital Improvement Program Totals 19,261,094 14,781,337 22,764,407 21,827,539 29,894,818 27,295,713 27,627,726 29,231,865 36,609,614 39,572,114 29,085,110 36,220,112 42,195,835 34,657,129  TOTAL CONSTRUCTION COSTS  CASH BALANCE & REVENUE  \$80,000,000 \$60,000,000 \$60,000,000 \$40,000,000 \$20,000,000 \$40,000,000 \$20,00				_			100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	
\$50,000,000 \$40,000,000 \$30,000,000 \$20,000,000 \$10,000,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0		19,261,094	14,781,337	22,764,407	21,827,539		27,295,713	27,627,726	29,231,865	36,609,614	39,572,114	29,085,110	36,220,112	42,195,835	34,657,129	
\$60,000,000 \$30,000,000 \$20,000,000 \$10,000,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0		TOTAL CON	ISTRUCTION	COSTS						CASH BA	LANCE & RE	VENUE				
\$30,000,000 \$20,000,000 \$10,000,000 \$0 \$0 \$0 \$10,000,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$50,000,000					\$80,00	0,000		<u> </u>							Pay-as-you-go
\$30,000,000 \$20,000,000 \$10,000,000 \$0 \$0 Bond Money Used \$20,000,000 \$0 \$0 Bond Issues \$10,000,000 \$0 \$0 Bond Issues \$10,000,000 \$0 \$0 Bond Issues \$10,000,000 \$0 \$10,000,000 \$10,000	\$40,000,000					\$60,00	0,000						<b></b>			Revenue w/o Bonds
\$10,000,000 - Pay-as-you-go \$20,000,000 \$0 - 16 17 18 19 20 21 22 23 24 25 26 27 28 29 - Cash Balance	\$30,000,000					\$40,00	0,000			-		7				- November W/O Donas
\$10,000,000 - Pay-as-you-go \$0	\$20,000,000	Bond Mon	ey Used			\$20.00	0,000		<u> </u>							▲ Bond Issues
\$0	\$10,000,000	Pay-as-y	ou-go			+==,50										
		20 21 22	2 23 24	25 26	27 28			17	18 19	20 21	22 2	3 24	25 26	27 28	29	Cash Balance

Business Plan	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.50%	2.50%	2.75%	2.75%	2.75%	2.75%	2.75%	Sewer Rate Increase
MSD with Cane Creek	\$29.15	\$29.88	\$30.62	\$31.36	\$32.17	\$32.97	\$33.80	\$34.64	\$35.51	\$36.49	\$37.49	\$38.52	\$39.58	\$40.67	Average Monthly Bill
FY20	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Assumptions
July 1- Available for Construction	44,585,099	41,819,146	46,455,838	69,792,374	65,459,390	52,643,825	39,164,766	25,376,552	51,557,766	28,030,191	53,207,426	33,760,288	7,491,990	28,363,638	Minimum of 365 Days Cash on Hands
REVENUE:															
Domestic Users	29,581,170	30,842,462	31,935,658	32,531,584	33,981,781	35,103,010	36,242,920	37,401,850	38,641,216	39,979,787	41,678,442	43,126,578	44,662,592	46,224,995	Consumption and Account
Industrial Users (No growth)	3,344,074	3,909,925	4,159,767	3,745,625	3,464,402	3,911,772	4,002,691	4,095,884	4,191,406	4,299,107	4,134,770	4,248,476	4,365,309	4,485,355	Growth
Billing and Collections (User Fee)	754,317	768,833	795,574	811,883	832,994	861,327	887,167	913,782	941,195	969,431	998,514	1,028,470	1,059,324	1,091,104	Glowali
Tap Fees	526,415	571,126	604,047	500,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	
Facility Fees	5,798,181	6,405,971	4,752,960	4,500,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	0.75% Increase
Interest & Non-operating Revenues	207,246	306,110	885,718	1,500,000	1,296,960	1,032,847	726,090	865,511	994,849	1,015,470	1,087,096	618,784	537,834	488,234	
City of Asheville (annexEnka)	37,146	35,834	34,522	35,000	35,000	35,000	35,000	35,000	35,000	0	0	0	0	0	1
Rental Income	78,925	71,399	81,826	71,641	71,641	71,641	71,641	71,641	71,641	71,641	71,641	71,641	71,641	71,641	
Transfer from Reserves (to / from)	430,058	(214,395)	298,619	0	0	0	0	0	0	0	0	0	0	0	1
Miscellaneous	170,897	138,469	171,097	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	
Total Revenues	40,928,429	42,835,734	43,719,788	43,835,733	41,997,778	43,330,597	44,280,509	45,698,668	47,190,307	48,650,436	50,285,463	51,408,949	53,011,700	54,676,329	Bond Issues figured at:
State and Federal (EPA) Grants Revenue Bonds/Stimulus			28.003.632					40.000.000		50.000.000			50.000.000		4.0% yield FY23 4.5% yield FY25
Total Funds Available	85,513,528	94 654 991	-,,	112 620 107	107 457 160	95,974,422	83,445,275	111,075,220	98,748,073	,,	103,492,889	85,169,237	,,	83,039,966	5.0% yield FY28
Total Funds Available	85,513,528	84,654,881	118,179,258	113,628,107	107,457,168	95,974,422	83,445,275	111,075,220	98,748,073	126,680,627	103,492,889	85,169,237	110,503,691	83,039,966	51676 Jisla 1 1 20
EXPENSES:															3% inflation in O & M,
Operations & Maintenance	14,804,769	14,874,149	15,538,788	16,163,063	16,793,404	18,193,395	19,240,983	19,899,691	20,598,348	21,325,982	22,084,009	22,873,878	23,697,194	24,455,567	Replacement Funds and
Replacement Funds (WRF & Fleet)	625,000	625,000	660,000	730,000	750,000	830,000	830,000	860,000	865,000	865,000	865,000	865,000	865,000	865,000	Engineering Force Account
Debt Service	9,003,519	7,918,557	9,423,689	9,448,115	9,834,367	10,177,977	10,087,160	9,155,305	11,644,002	11,609,839	14,974,687	14,962,388	14,954,873	18,487,964	ENR 10-year Construction Index
CIP (including Bond Projects)	19,261,094	14,781,337	22,764,407	21,827,539	29,894,818	27,608,284	27,910,581	29,602,457	37,610,532	39,672,381	31,808,905	38,975,981	42,622,986	35,046,158	@ 2.90%
Total Expenses	43,694,382	38,199,043	48,386,884	48,168,717	57,272,589	56,809,656	58,068,724	59,517,453	70,717,882	73,473,202	69,732,601	77,677,247	82,140,053	78,854,689	General Sewer Rehab to cover
Pay-as-you-go (Current Revenue only)	17,120,141	20,043,028	18,757,311	18,224,555	15,370,007	14,959,225	14,952,367	16,643,671	14,947,957	15,714,615	13,226,768	13,572,683	14,359,633	11,732,798	approx. 45,000 lineal ft / year
Debt Coverage (User Fees only)	2.1	2.6	2.3	2.2	2.2	2.1	2.2	2.5	2.0	2.1	1.7	1.7	1.8	1.5	Target Debt Coverage 1.5
Debt Coverage with Total Revenue	2.9	3.5	3.0	2.9	2.5	2.5	2.5	2.8	2.3	2.3	1.9	1.9	2.0	1.6	raiget Best Goverage 1.5
October 7, 2019					10-Year Capital Improvement Program										No growth in Industries - Rate Parity for Flow in 2020
Active Plan CIP								10 1001		NOVEINGIL I					
	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Rate Failty for Flow iii 2020
Interceptor/Wet Weather Rehabilitation	618,050	760,970	1,726,500	1,366,293	5,514,370	3,753,278	746,748	<b>FY 2023</b> 2,113,722	<b>FY 2024</b> 18,902,492	<b>FY 2025</b> 23,191,399	FY 2026 12,939,537	9,387,533	50,907	1,606,294	District 10yr CIP
Interceptor/Wet Weather Rehabilitation General Sewer Rehabilitation	618,050 9,104,792	760,970 8,859,631	1,726,500 13,213,448	1,366,293 10,377,703	5,514,370 8,085,700	3,753,278 10,931,517	746,748 13,201,033	FY 2023 2,113,722 13,003,458	FY 2024 18,902,492 8,771,625	FY 2025 23,191,399 9,947,699	FY 2026 12,939,537 12,168,411	9,387,533 13,553,426	50,907 16,038,252	1,606,294 13,919,070	District 10yr CIP \$340.8 Million
Interceptor/Wet Weather Rehabilitation General Sewer Rehabilitation Private Sewer Rehabilitation	618,050 9,104,792 2,000	760,970 8,859,631 646,000	1,726,500 13,213,448 51,200	1,366,293 10,377,703 0	5,514,370 8,085,700 6,500	3,753,278 10,931,517 84,275	746,748 13,201,033 294,834	FY 2023 2,113,722 13,003,458 20,700	FY 2024 18,902,492 8,771,625 2,179,841	FY 2025 23,191,399 9,947,699 0	FY 2026 12,939,537 12,168,411 0	9,387,533 13,553,426 0	50,907 16,038,252 0	1,606,294 13,919,070 0	District 10yr CIP \$340.8 Million District total 10yr Budget
Interceptor/Wet Weather Rehabilitation General Sewer Rehabilitation Private Sewer Rehabilitation Treatment Plant / Pump Stations	618,050 9,104,792 2,000 7,181,959	760,970 8,859,631 646,000 1,868,250	1,726,500 13,213,448 51,200 5,291,691	1,366,293 10,377,703 0 7,112,321	5,514,370 8,085,700 6,500 11,756,250	3,753,278 10,931,517 84,275 9,874,284	746,748 13,201,033 294,834 10,628,646	FY 2023 2,113,722 13,003,458 20,700 11,348,726	FY 2024 18,902,492 8,771,625 2,179,841 4,561,936	FY 2025 23,191,399 9,947,699 0 3,193,324	FY 2026 12,939,537 12,168,411 0 3,285,930	9,387,533 13,553,426 0 12,542,771	50,907 16,038,252 0 22,962,227	1,606,294 13,919,070 0 15,867,633	District 10yr CIP \$340.8 Million
Interceptor/Wet Weather Rehabilitation General Sewer Rehabilitation Private Sewer Rehabilitation Treatment Plant / Pump Stations Engineering Force Account	618,050 9,104,792 2,000 7,181,959 2,254,293	760,970 8,859,631 646,000 1,868,250 2,546,486	1,726,500 13,213,448 51,200	1,366,293 10,377,703 0 7,112,321 2,705,222	5,514,370 8,085,700 6,500 11,756,250 2,795,998	3,753,278 10,931,517 84,275 9,874,284 2,864,930	746,748 13,201,033 294,834 10,628,646 2,939,320	FY 2023 2,113,722 13,003,458 20,700 11,348,726 3,015,851	FY 2024 18,902,492 8,771,625 2,179,841 4,561,936 3,094,638	FY 2025 23,191,399 9,947,699 0 3,193,324 3,239,959	FY 2026 12,939,537 12,168,411 0 3,285,930 3,315,027	9,387,533 13,553,426 0 12,542,771 3,392,251	50,907 16,038,252 0 22,962,227 3,471,600	1,606,294 13,919,070 0 15,867,633 3,553,161	District 10yr CIP \$340.8 Million District total 10yr Budget
Interceptor/Wet Weather Rehabilitation General Sewer Rehabilitation Private Sewer Rehabilitation Treatment Plant / Pump Stations	618,050 9,104,792 2,000 7,181,959 2,254,293	760,970 8,859,631 646,000 1,868,250	1,726,500 13,213,448 51,200 5,291,691 2,481,568	1,366,293 10,377,703 0 7,112,321	5,514,370 8,085,700 6,500 11,756,250	3,753,278 10,931,517 84,275 9,874,284	746,748 13,201,033 294,834 10,628,646	FY 2023 2,113,722 13,003,458 20,700 11,348,726	FY 2024 18,902,492 8,771,625 2,179,841 4,561,936	FY 2025 23,191,399 9,947,699 0 3,193,324	FY 2026 12,939,537 12,168,411 0 3,285,930	9,387,533 13,553,426 0 12,542,771	50,907 16,038,252 0 22,962,227	1,606,294 13,919,070 0 15,867,633	District 10yr CIP \$340.8 Million District total 10yr Budget
Interceptor/Wet Weather Rehabilitation General Sewer Rehabilitation Private Sewer Rehabilitation Treatment Plant / Pump Stations Engineering Force Account Reimbursements	618,050 9,104,792 2,000 7,181,959 2,254,293 100,000 0	760,970 8,859,631 646,000 1,868,250 2,546,486 100,000 0	1,726,500 13,213,448 51,200 5,291,691 2,481,568 0	1,366,293 10,377,703 0 7,112,321 2,705,222 266,000 0	5,514,370 8,085,700 6,500 11,756,250 2,795,998 736,000	3,753,278 10,931,517 84,275 9,874,284 2,864,930 100,000	746,748 13,201,033 294,834 10,628,646 2,939,320 100,000	FY 2023 2,113,722 13,003,458 20,700 11,348,726 3,015,851	FY 2024 18,902,492 8,771,625 2,179,841 4,561,936 3,094,638	FY 2025 23,191,399 9,947,699 0 3,193,324 3,239,959 100,000	FY 2026 12,939,537 12,168,411 0 3,285,930 3,315,027 100,000	9,387,533 13,553,426 0 12,542,771 3,392,251 100,000	50,907 16,038,252 0 22,962,227 3,471,600 100,000	1,606,294 13,919,070 0 15,867,633 3,553,161	District 10yr CIP \$340.8 Million District total 10yr Budget
Interceptor/Wet Weather Rehabilitation General Sewer Rehabilitation Private Sewer Rehabilitation Treatment Plant / Pump Stations Engineering Force Account Reimbursements Contingency  Capital Improvement Program Totals	618,050 9,104,792 2,000 7,181,959 2,254,293 100,000 0	760,970 8,859,631 646,000 1,868,250 2,546,486 100,000 0	1,726,500 13,213,448 51,200 5,291,691 2,481,568 0 0	1,366,293 10,377,703 0 7,112,321 2,705,222 266,000 0	5,514,370 8,085,700 6,500 11,756,250 2,795,998 736,000 1,000,000 29,894,818	3,753,278 10,931,517 84,275 9,874,284 2,864,930 100,000 27,608,284	746,748 13,201,033 294,834 10,628,646 2,939,320 100,000	FY 2023 2,113,722 13,003,458 20,700 11,348,726 3,015,851 100,000	FY 2024  18,902,492 8,771,625 2,179,841 4,561,936 3,094,638 100,000  37,610,532	FY 2025 23,191,399 9,947,699 0 3,193,324 3,239,959 100,000	FY 2026 12,939,537 12,168,411 0 3,285,930 3,315,027 100,000 31,808,905	9,387,533 13,553,426 0 12,542,771 3,392,251 100,000	50,907 16,038,252 0 22,962,227 3,471,600 100,000	1,606,294 13,919,070 0 15,867,633 3,553,161 100,000	District 10yr CIP \$340.8 Million  District total 10yr Budget \$684.3 Million
Interceptor/Wet Weather Rehabilitation General Sewer Rehabilitation Private Sewer Rehabilitation Treatment Plant / Pump Stations Engineering Force Account Reimbursements Contingency  Capital Improvement Program Totals	618,050 9,104,792 2,000 7,181,959 2,254,293 100,000 0	760,970 8,859,631 646,000 1,868,250 2,546,486 100,000 0	1,726,500 13,213,448 51,200 5,291,691 2,481,568 0 0	1,366,293 10,377,703 0 7,112,321 2,705,222 266,000 0	5,514,370 8,085,700 6,500 11,756,250 2,795,998 736,000 1,000,000	3,753,278 10,931,517 84,275 9,874,284 2,864,930 100,000 27,608,284	746,748 13,201,033 294,834 10,628,646 2,939,320 100,000	FY 2023 2,113,722 13,003,458 20,700 11,348,726 3,015,851 100,000	FY 2024  18,902,492 8,771,625 2,179,841 4,561,936 3,094,638 100,000  37,610,532	FY 2025 23,191,399 9,947,699 0 3,193,324 3,239,959 100,000	FY 2026 12,939,537 12,168,411 0 3,285,930 3,315,027 100,000 31,808,905	9,387,533 13,553,426 0 12,542,771 3,392,251 100,000	50,907 16,038,252 0 22,962,227 3,471,600 100,000	1,606,294 13,919,070 0 15,867,633 3,553,161 100,000	District 10yr CIP \$340.8 Million District total 10yr Budget
Interceptor/Wet Weather Rehabilitation General Sewer Rehabilitation Private Sewer Rehabilitation Treatment Plant / Pump Stations Engineering Force Account Reimbursements Contingency  Capital Improvement Program Totals	618,050 9,104,792 2,000 7,181,959 2,254,293 100,000 0	760,970 8,859,631 646,000 1,868,250 2,546,486 100,000 0	1,726,500 13,213,448 51,200 5,291,691 2,481,568 0 0	1,366,293 10,377,703 0 7,112,321 2,705,222 266,000 0	5,514,370 8,085,700 6,500 11,756,250 2,795,998 736,000 1,000,000 29,894,818	3,753,278 10,931,517 84,275 9,874,284 2,864,930 100,000 27,608,284	746,748 13,201,033 294,834 10,628,646 2,939,320 100,000	FY 2023 2,113,722 13,003,458 20,700 11,348,726 3,015,851 100,000	FY 2024  18,902,492 8,771,625 2,179,841 4,561,936 3,094,638 100,000  37,610,532	FY 2025 23,191,399 9,947,699 0 3,193,324 3,239,959 100,000	FY 2026 12,939,537 12,168,411 0 3,285,930 3,315,027 100,000 31,808,905	9,387,533 13,553,426 0 12,542,771 3,392,251 100,000	50,907 16,038,252 0 22,962,227 3,471,600 100,000	1,606,294 13,919,070 0 15,867,633 3,553,161 100,000	District 10yr CIP \$340.8 Million  District total 10yr Budget \$684.3 Million  Pay-as-you-go
Interceptor/Wet Weather Rehabilitation General Sewer Rehabilitation Private Sewer Rehabilitation Treatment Plant / Pump Stations Engineering Force Account Reimbursements Contingency  Capital Improvement Program Totals  \$50,000,000	618,050 9,104,792 2,000 7,181,959 2,254,293 100,000 0	760,970 8,859,631 646,000 1,868,250 2,546,486 100,000 0	1,726,500 13,213,448 51,200 5,291,691 2,481,568 0 0	1,366,293 10,377,703 0 7,112,321 2,705,222 266,000 0	5,514,370 8,085,700 6,500 11,756,250 2,795,998 736,000 1,000,000 29,894,818	3,753,278 10,931,517 84,275 9,874,284 2,864,930 100,000 27,608,284	746,748 13,201,033 294,834 10,628,646 2,939,320 100,000	FY 2023 2,113,722 13,003,458 20,700 11,348,726 3,015,851 100,000	FY 2024  18,902,492 8,771,625 2,179,841 4,561,936 3,094,638 100,000  37,610,532	FY 2025 23,191,399 9,947,699 0 3,193,324 3,239,959 100,000	FY 2026 12,939,537 12,168,411 0 3,285,930 3,315,027 100,000 31,808,905	9,387,533 13,553,426 0 12,542,771 3,392,251 100,000	50,907 16,038,252 0 22,962,227 3,471,600 100,000	1,606,294 13,919,070 0 15,867,633 3,553,161 100,000	District 10yr CIP \$340.8 Million  District total 10yr Budget \$684.3 Million
Interceptor/Wet Weather Rehabilitation General Sewer Rehabilitation Private Sewer Rehabilitation Treatment Plant / Pump Stations Engineering Force Account Reimbursements Contingency  Capital Improvement Program Totals  \$50,000,000  \$40,000,000	618,050 9,104,792 2,000 7,181,959 2,254,293 100,000 0	760,970 8,859,631 646,000 1,868,250 2,546,486 100,000 0 14,781,337	1,726,500 13,213,448 51,200 5,291,691 2,481,568 0 0	1,366,293 10,377,703 0 7,112,321 2,705,222 266,000 0	5,514,370 8,085,700 6,500 11,756,250 2,795,998 736,000 1,000,000 29,894,818 \$80,00	3,753,278 10,931,517 84,275 9,874,284 2,864,930 100,000 27,608,284	746,748 13,201,033 294,834 10,628,646 2,939,320 100,000	FY 2023 2,113,722 13,003,458 20,700 11,348,726 3,015,851 100,000	FY 2024  18,902,492 8,771,625 2,179,841 4,561,936 3,094,638 100,000  37,610,532	FY 2025 23,191,399 9,947,699 0 3,193,324 3,239,959 100,000	FY 2026 12,939,537 12,168,411 0 3,285,930 3,315,027 100,000 31,808,905	9,387,533 13,553,426 0 12,542,771 3,392,251 100,000	50,907 16,038,252 0 22,962,227 3,471,600 100,000	1,606,294 13,919,070 0 15,867,633 3,553,161 100,000	District 10yr CIP \$340.8 Million  District total 10yr Budget \$684.3 Million  Pay-as-you-go
Interceptor/Wet Weather Rehabilitation General Sewer Rehabilitation Private Sewer Rehabilitation Treatment Plant / Pump Stations Engineering Force Account Reimbursements Contingency  Capital Improvement Program Totals  \$50,000,000 \$40,000,000 \$30,000,000	618,050 9,104,792 2,000 7,181,959 2,254,293 100,000 0 19,261,094 TOTAL CON	760,970 8,859,631 646,000 1,868,250 2,546,486 100,000 0 14,781,337	1,726,500 13,213,448 51,200 5,291,691 2,481,568 0 0	1,366,293 10,377,703 0 7,112,321 2,705,222 266,000 0	5,514,370 8,085,700 6,500 11,756,250 2,795,998 736,000 1,000,000 29,894,818 \$80,00 \$60,00	3,753,278 10,931,517 84,275 9,874,284 2,864,930 100,000 27,608,284	746,748 13,201,033 294,834 10,628,646 2,939,320 100,000	FY 2023 2,113,722 13,003,458 20,700 11,348,726 3,015,851 100,000	FY 2024  18,902,492 8,771,625 2,179,841 4,561,936 3,094,638 100,000  37,610,532	FY 2025 23,191,399 9,947,699 0 3,193,324 3,239,959 100,000	FY 2026 12,939,537 12,168,411 0 3,285,930 3,315,027 100,000 31,808,905	9,387,533 13,553,426 0 12,542,771 3,392,251 100,000	50,907 16,038,252 0 22,962,227 3,471,600 100,000	1,606,294 13,919,070 0 15,867,633 3,553,161 100,000	District 10yr CIP \$340.8 Million  District total 10yr Budget \$684.3 Million  Pay-as-you-go  Revenue w/o Bonds

FY20 Business Plan	2.50%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.75%	2.75%	2.75%	2.75%	Sewer Rate Increase
Cane Creek WSD -	\$38.97	\$39.52	\$40.12	\$32.97	\$33.80	\$34.64	\$35.51	\$36.49	\$37.49	\$38.52	\$39.58	\$40.67	Average Monthly Bill
Only	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Assumptions
July 1- Available for Construction	1,976,978	1,944,086	2,628,442	2,459,246	2,919,907	3,535,807	4,121,199	4,128,913	4,173,956	2,527,432	899,860	1,671,947	365 Days cash on hand
REVENUES:													
Domestic Users													
Cane Creek Domestic User Fees	1,513,162	1,602,025	1,456,893										No Consumption and
Domestic Users - Cane Creek				1,500,000	1,537,500	1,575,938	1,615,336	1,655,719	1,701,252	1,748,036	1,796,107	1,845,500	Account Growth
Industrial Users - Cane Creek				696,000	713,400	731,235	749,516	768,254	789,381	811,089	833,394	856,312	
Facility Fees - Cane Creek				50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	
Interest & Non-operating Revenues	19,928	26,752	10,000	43,340	57,495	72,761	83,747	78,038	59,822	59,548	78,035	97,293	
Cane Creek Meter Revenue				358,668	367,635	376,826	386,246	395,902	406,790	417,976	429,471	441,281	
Miscellaneous			6,000										\$2.4 million cash toward CIP
Total Revenues	1,533,090	1,628,777	1,472,893	2,648,008	2,726,029	2,806,759	2,884,845	2,947,914	3,007,244	3,086,649	3,187,007	3,290,386	
Grants/Donation		202,985	1,020,000									_	
Installment Loan		765,191	1,997,809										3% inflation in O & M
Total Funds Available	3,510,068	4,541,039	7,119,144	5,107,255	5,645,936	6,342,566	7,006,045	7,076,827	7,181,200	5,614,081	4,086,867	4,962,332	
EXPENDITURES:	, ,	, ,	, ,	, ,	, ,	, ,	, ,	, ,	. ,	, ,	, ,		
Cane Creek O & M	795,709	886,581	1,139,393	995,867	1,025,743	1,056,515	1,088,211	1,120,857	1,154,483	1,189,117	1,224,791	1,261,534	Toward Dobt Coverage 4 F
Cane Creek Debt Service	119,193	139,618	385,696	340,595	263,217	255,944	249,688	243,432	237,176	230,920	224,664	218,408	Target Debt Coverage 1.5
CIP (including Bond Projects)	651,080	886,398	3,134,809	850,886	821,170	908,907	1,539,233	1,538,582	3,262,110	3,294,184	965,466	927,344	Cane Creek CIP - 10 YR
Total Expenses	1,565,982	1,912,597	4,659,898	2,187,348	2,110,130	2,221,366	2,877,132	2,902,871	4,653,769	4,714,221	2,414,921	2,407,286	\$17,242,691
Pay-as-you-go (Current Revenue only)	618,188	602,578	(52,196)	1,311,547	1,437,070	1,494,300	1,546,947	1,583,625	1,615,586	1,666,612	1,737,552	1,810,444	MSD pays off existing debt of \$2.7 million
Debt Coverage (User Fees only)	6.0	5.1	0.8	4.6	6.1	6.4	6.7	7.0	7.3	7.7	8.2	8.6	φ2.7 ππιοπ
Debt Coverage with Total Revenue	6.2	5.3	0.9	4.9	6.5	6.8	7.2	7.5	7.8	8.2	8.7	9.3	
		ī				40.14	0 1: 11						
October 3, 2019								provement I					
Active Plan CIP	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	
Cane Creek CIP	651,080	886,398	3,134,809	850,886	821,170	908,907	1,539,233	1,538,582	3,262,110	3,294,184	965,466	927,344	1 employee coming over
<b>Capital Improvement Program Totals</b>	651,080	886,398	3,134,809	850,886	821,170	908,907	1,539,233	1,538,582	3,262,110	3,294,184	965,466	927,344	through merger.

→ Pay-as-you-go

Cash Balance

Revenue w/o Bonds

### CASH BALANCE & REVENUE

